



Market Report 2/2026



# Company Capabilities

OIA Global is a leading provider of end-to-end **supply chain solutions**, delivering resilient **logistics services** that adapt to a dynamic world. OIA's capabilities include road, ocean, air freight, **contract logistics**, **project logistics**, **customs brokerage**, **packaging**, **raw materials management**, and **4PL** orchestration. By integrating automation and innovation, OIA transforms data into actionable intelligence, enabling smarter decisions and greater agility for customers across these **key industries**: automotive and mobility, electronics, energy, healthcare, industrial, and retail and lifestyle.



**1,200+**

Employees

**60+**

Offices

**30+**

Countries



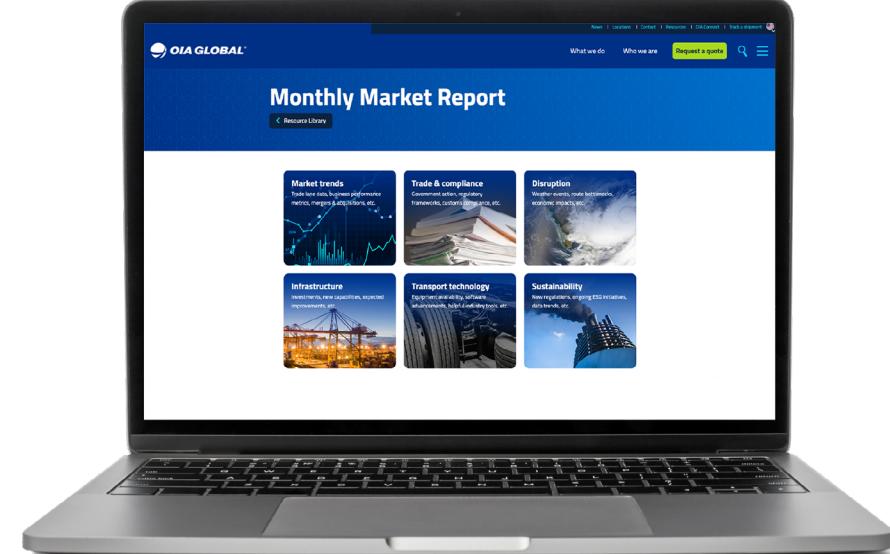
[Case Studies](#)

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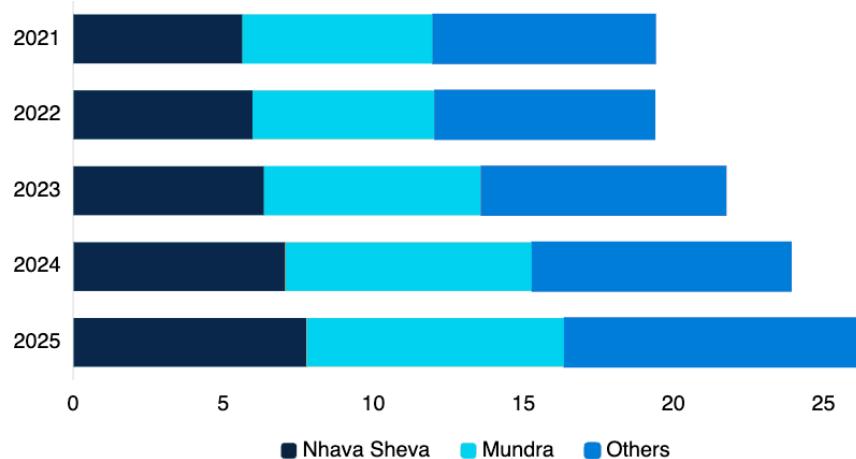
# Market Trends



## Indian Container Trade Rises Sharply in 2025

India's 2025 Container Port Volume with Provisional Numbers in TEUs.

Approximately 60% of India's containerized freight is shipped in and out of Mundra Port (Gujarat) and Nhava Sheva Port (Mumbai).



Source: JOC market research, S&P Global

*"Capacity expansion, particularly in western and southern India, combined with modernization initiatives across major ports, has delivered tangible productivity gains, positioning us well to support the country's ambitious growth trajectory. We are seeing faster turnaround times, enhanced operational efficiency, and infrastructure that can genuinely compete globally."*

- Bhavik Mota, Maersk's Director of Regional Ocean Management for India, Middle East & Africa

 **Riyadh Air, which is backed by the Saudi Public Investment Fund (PIF), plans to connect Riyadh with 100+ new destinations by 2030.** The airline's cargo operations currently use belly capacity from its passenger fleet, but the airline has many widebody aircraft on order.

 Nigeria started to **disburse** the cabotage vessel financing fund (CVFF), a scheme created over two decades ago to boost domestic ship-ownership. With a digital portal now launched, qualified applicants could access up to \$25m with an eight-year loan tenure and an interest rate of 6.5%.

# Market Trends

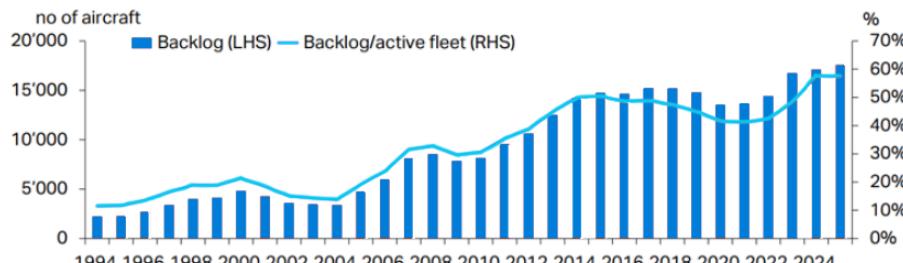


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## Global Aircraft Backlog

The backlog is at a record high, equaling 11x the number of deliveries.



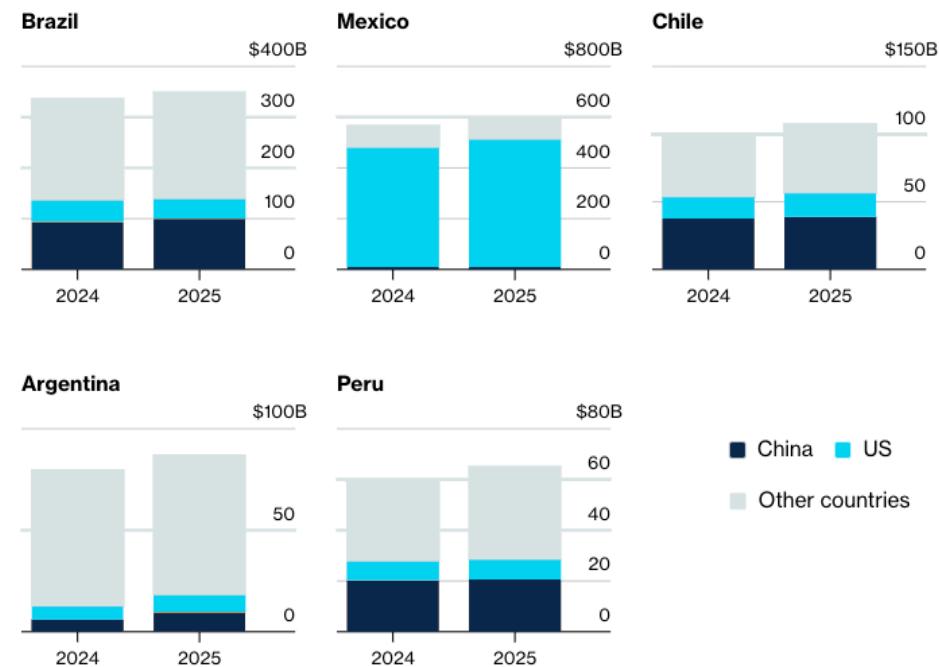
## Cargo Fleet Size Change (By Event Type)



Source: IATA Sustainability & Economics, Cirium Fleets Analyzer, via Air Cargo News.



Exports from Latin America have surged over the past 12 months, with Brazil, Argentina, Mexico, and Peru all showing a record number of overseas shipments.



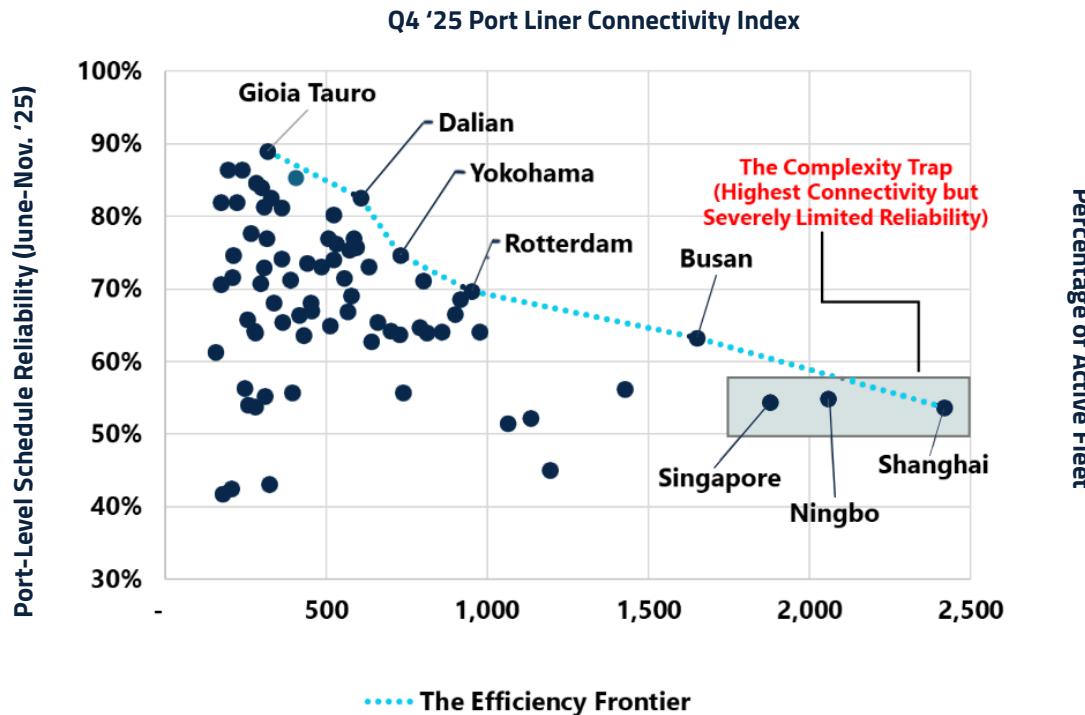
Source: Brazil's Ministry of Development, Industry and Trade; Banco de México; Central Bank of Chile; Argentina's National Institute of Statistics and Censuses; Peru's National Superintendency of Customs and Tax Administration, via Bloomberg.

Note: Data for Mexico are year-to-date through November; data for Peru are year-to-date (YTD) through October.

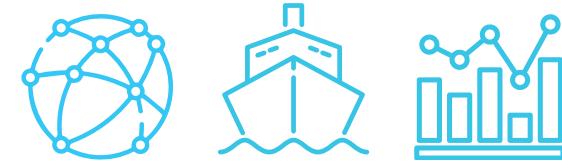
# Market Trends

## Global Port Schedule Reliability vs. Network Connectivity

The Port Liner Shipping Connectivity Index (PLSCI) [shows](#) that strong global connectivity comes at the cost of poor schedule reliability, with a "sweet spot" somewhere in the middle.



Source: Sea-Intelligence, via Port Technology



**There has been a shift to mid-sized vessel orders as leading carriers prioritize adaptability in their orderbooks.**

*Interest in orders has been in the mid-large, from around 10,000 TEU to 16,000 TEU, and not just 24,000 TEU ships—to me that's testament to the fact that carriers are also thinking about making more complex supply chains, not only getting into China and not only bringing [cargo] into main ports in Europe but using smaller ports than they used a decade ago"*

- Peter Sand, Xeneta Chief Analyst

# Pathways



**Pathways is OIA Global's focused approach to strengthening key trade corridors and delivering smarter, more reliable solutions where our customers need them most.**

Each Pathway highlights a strategic route supported by data, expertise, and the ability to create meaningful impact on speed, visibility, and supply chain performance.



## Atlantic

Connecting the **Americas and Europe** through high-value lanes designed for reliability, consistency, and competitive advantage.



## Pacific

Strengthening the most competitive **U.S.-Asia** corridors by applying pricing intelligence, carrier performance insights, and a responsive market approach.



## Eurasia

Enabling faster, smarter movement between **Asia and Europe** with flexible multimodal options, capacity management, and deep compliance expertise.



## Southern

Unlocking emerging opportunities between **Asia and South America**.



## Mergers & Acquisitions

**Allegiant Air acquired Sun Country Airlines, the freight operator for Amazon.** Each airline will operate separately until they obtain a single operating certificate from the Federal Aviation Administration (FAA).



**FedEx is two steps closer to creating a separate FedEx Freight division after filing papers with the U.S. Securities & Exchange Commission (SEC) and naming its board of directors.** When the new company launches on June 1<sup>st</sup>, it will instantly become the country's largest less-than-truckload (LTL) carrier.



## STB Rejects UP/NS Merger Proposal

**The U.S. Surface Transportation Board (STB) rejected the 7,000-page merger application from Union Pacific (UP) and Norfolk Southern (NS), calling it incomplete.** STB claims that the two companies omitted post-merger market share projections, as well as other documents required by law. UP and NS are expected to re-file their proposal before the next STB deadline.

Rival railways BNSF and Canadian National (CN) both reiterated this sentiment:

*"UP and NS are blocking efforts to see what they actually believe and discuss internally: whether the merger will hurt competition by reducing service or leading to higher rates for shippers; whether the executive teams actually believe the merger will enhance competition; where the integration could go awry and cause disruptions; and whether the purported benefits are achievable at all, or alternatively, achievable absent a merger"*

- Burlington Northern Santa Fe (BNSF) Railway in a recent press statement



## Ongoing Projects at the Port of Los Angeles

- Develop of a 40-acre site adjacent to Pier 300
- Upgrade the LA Til container terminal in the port's West Basin
- Develop 80+ acres of under-utilized land on Terminal Island to [create](#) a maritime support facility for chassis parking and maintenance, as well as container pickups and drop-offs.
- Re-decking the Vincent Thomas Bridge at the port's entryway



Canada's Port Saint John in New Brunswick—adjacent to Maine in the U.S.—[completed](#) its four-year \$178m West Side Modernization Project on the hub's Atlantic seaboard. Upgrades [include](#) new equipment and systems that will [quadruple](#) container terminal capacity from 150,000 twenty-foot equivalent units (TEUs) to 1m TEUs annually.



The first phase of the Mato Gross State Railway (FMT) project throughout the central Brazilian state is expected to be completed during the second half of this year. The FMT project [intends](#) to build 743km of new rail line, connecting five different regions in the process.



Two new 50-gauge ship-to-shore (STS) container cranes have [entered service](#) at the Jacksonville Port Authority's (JAXPORT) Blount Island Marine Terminal.



## Key Projects in Africa

The Misurata Free Zone (MFZ)—Libya's main container gateway handling >60% of the country's trade—[will receive](#) \$2.7b to gradually increase the port's capacity to 4m TEUs per year.



Algeria's Béchar - Gâra Djebilet iron ore railway, which will [connect](#) industrial production and key ports via 950km of heavy-haul track.



Gabon's 648km mainline rail upgrade will repair unstable sections between Ndjolé and Franceville, increasing capacity overall.



## EU & India Reach Free Trade Agreement

- Will potentially [double](#) the EU's exports to India by 2032
- Eliminates or [reduces](#) tariffs on >96% of the EU's exports to India
- Will save around €4b every year in duties on European imports.
- [Grants](#) privileged access for EU exports to the world's most populous country of >1.4b people



In an effort to ease trade tensions, the Trump Administration also reduced tariffs on Made in India goods from 25% to 18%, although further details of the deal remain scarce.



The United Kingdom and Indonesia [signed](#) a new Economic Growth Partnership (EGP) to boost bilateral trade, which [builds](#) on the £4b (USD \$5.2b) Maritime Partnership Programme signed in Nov. '25.



In a move to strengthen domestic production capabilities, Mexico's government [introduced](#) tariffs ranging from 10%-50% on 1,000+ products from China, South Korea, India, Vietnam, Thailand, Brazil, Indonesia, Taiwan, Nicaragua, the United Arab Emirates (UAE), and South Africa.



A new version of the [Defending American Property Abroad Act](#) would [empower](#) the U.S. president to designate any port, harbor, or marine terminal in a Western Hemisphere country as "prohibited" if a foreign trade partner has nationalized or expropriated property owned by a U.S. citizen or corporation. The port or terminal must also be accessible via land owned, held, or controlled by a U.S. citizen or corporation.



The Trump Administration and U.S. Federal Maritime Commission (FMC) are [working to close](#) a decades-old tax loophole that allowed cargo routed through Canadian and Mexican ports to avoid U.S. Harbor Maintenance Tax (HMT) fees.



**Both large and small shippers can bid for direct access to the U.S Postal Service's (USPS) same-day or next-day delivery infrastructure starting in early 2026.** Winners will [gain](#) access to 18,000+ delivery destination units (DDUs), which are the last stop in the USPS network before packages reach their final address.



## Non-Domiciled Commercial Drivers Licenses

- The U.S. Postal Service (USPS) will **phase out** non-domiciled Commercial Drivers Licenses (CDL) drivers, **forcing** contracted trucking providers to comply with stricter driver verification. The goal is to **safeguard** the American public from trucking-related safety incidents.
- The Federal Motor Carrier Safety Administration (FMCSA) continues to **crackdown** on states that have been issuing CDLs improperly as part of a nationwide audit of the state's truck licensing systems.

Trade groups have **warned** that new limits on non-domiciled CDLs could sideline thousands of legally authorized drivers and strain freight capacity.



Trucking carriers and their insurers are **facing heightened risk due to the surge of "nuclear verdicts,"** when a **jury awards over \$10m in damages.** In accidents involving commercial trucks and passenger vehicles, carriers often bear the burden even when they are not at fault.

- For an industry already operating on thin margins, nuclear verdicts, litigation abuse, higher insurance premiums, and operational challenges are all creating a financial pressure cooker.



OIA Global is a leading provider of end-to-end supply chain solutions, delivering resilient logistics services that adapt to a dynamic world. Our company's mission is to deliver peace of mind. Through proven solutions and exceptional service, OIA goes above and beyond to find the path to success for every customer.

OIA's capabilities extend beyond traditional transportation management to include comprehensive road, ocean, and air services, as well as contract logistics, project logistics, and customs brokerage. We also offer innovative packaging solutions, raw materials management, and 4PL supply chain orchestration.

By integrating automation, innovation, and AI into daily operations, OIA transforms data into actionable intelligence, enabling smarter decision-making and providing customers with better visibility and agility. OIA maintains expertise in several key industries: automotive and mobility, electronics, energy, healthcare, industrial, and retail and lifestyle, but also provides services in many others.

Founded and headquartered in Portland, Oregon, USA, the company now operates in 30+ countries with more than 1,200 employees across 60+ offices.



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